

■ Subsidiaries and Affiliates (Overseas)

Area	Name of country	Location	Company
Asia	Philippines	Manila	① Columbian Motors Corp.
	China	Hangzhou	② Dong Feng Nissan Diesel Motor Co., Ltd.
	Indonesia	Jakarta	③ PT Astra Multi Trucks Indonesia
	Pakistan	Karachi	④ Ghandhara Nissan Ltd.
Europe	Netherlands	Amsterdam	⑤ UD Finance Netherlands B.V
Africa	South Africa	Pretoria	⑥ UD Trucks Southern Africa(Pty)Ltd.
North America	USA	Irving, Texas	⑦ UD Trucks North America, Inc.

As of January,2011

Representative	Date of establishment	Capital	Equity stake	Principal business
Arsenio G Yap	December 1981	1.538 billion PHP	1.55%	Manufacturing and sales of trucks and buses
Naoki Kobayashi	May 1996	289.9 million RMB	50%	Manufacturing and sales of trucks and buses
Stefanus Soetomo	April 1996	62.84 billion IDR	12.5%	Manufacturing and sales of trucks and buses
Ali Kuli Khan Khattack	February 1985	450 million PKR	8.1%	Manufacturing and sales of trucks and buses
Yusuke Sakaue	January 2007	18,000 EUR	100%	Financial holding company
Johan Richards	March 2002	60 million ZAR	80%	Manufacturing and sales of trucks and buses
Dayle Wetherell	February 1984	8 million USD	100%	Sales of trucks

■ Location Map of Subsidiaries and Affiliates

