

## ■ Subsidiaries and Affiliates (Overseas)

| Area          | Name of country | Location      | Company                                   |
|---------------|-----------------|---------------|-------------------------------------------|
| Asia          | Philippines     | Manila        | ① Columbian Motors Corp.                  |
|               | China           | Hangzhou      | ② Dong Feng Nissan Diesel Motor Co., Ltd. |
|               | Indonesia       | Jakarta       | ③ PT Astra Nissan Diesel Indonesia        |
|               | Pakistan        | Karachi       | ④ Ghandhara Nissan Ltd.                   |
| Europe        | Netherlands     | Amsterdam     | ⑤ UD Finance Netherlands B.V              |
| Africa        | South Africa    | Pretoria      | ⑥ Nissan Diesel South Africa(Pty)Ltd.     |
| North America | USA             | Irving, Texas | ⑦ UD Trucks North America, Inc.           |

## ■ Representative Office

| Area | Name of Country | Location | Name                             | Date of establishment |
|------|-----------------|----------|----------------------------------|-----------------------|
| Asia | China           | Shanghai | ⑧ Shanghai Representative Office | April 2001            |

As of May,2010

| Representative         | Date of establishment | Capital           | Equity stake | Principal business                          |
|------------------------|-----------------------|-------------------|--------------|---------------------------------------------|
| Arsenio G Yap          | December 1981         | 1.538 billion PHP | 1.55%        | Manufacturing and sales of trucks and buses |
| Naoki Kobayashi        | May 1996              | 289.9 million RMB | 50%          | Manufacturing and sales of trucks and buses |
| Stefanus Soetomo       | April 1996            | 62.84 billion IDR | 12.5%        | Manufacturing and sales of trucks and buses |
| Ali Kuli Khan Khattack | February 1985         | 450 million PKR   | 8.1%         | Manufacturing and sales of trucks and buses |
| Yusuke Sakaue          | January 2007          | 18,000 EUR        | 100%         | Financial holding company                   |
| Johan Richards         | March 2002            | 60 million ZAR    | 80%          | Manufacturing and sales of trucks and buses |
| Dayle Wetherell        | February 1984         | 8 million USD     | 100%         | Sales of trucks                             |

## ■ Location Map of Subsidiaries and Affiliates/Office

